Market Overview

Mixed market drivers STRONGER EUROCELL DRIVERS

The level of UK economic activity, in particular the state of the repair, maintenance and improvement ('RMI') and new-build housing markets, are important drivers of our performance.

EUROCELL MARKETS AND DRIVERS

Private RMI (c.85% Eurocell revenue)

Generally mixed market drivers:

Renovation activity, stimulated by:

- In H2 2020 impact of COVID and desire to improve / extend homes drove a strong RMI market
- drove a strong RMI market – More generally – pension draw
- down and consumer desire for maintenance free property
- Or change of family circumstances

Consumer confidence / uncertainty

- Unclear how COVID impact will develop in 2021
- Potential for significant level of redundancies
- Brexit risk and other macro factors

Generally stronger Eurocell drivers:

Increase propositions in EBP

- New larger format stores
- Maturing branches
- Conservatory roof development
- Outdoor living products
- Retail proposition

Sales of windows through branches

Strong market and competitive position with trade fabricators serving the RMI market in Profiles

New build (c.10% Eurocell revenue)

Generally mixed market drivers:

- In H2 2020 high levels of mortgage approvals
- Help to Buy continues to support demand, but restricted to first time buyers from 2021
- Large builders maintaining conversions
- Long term shortage of housing may attract government intervention to boost volumes
- Public sector: Right to Buy enables housing tenants to buy their homes at a discount
- COVID stamp duty holiday ends March 2021
- Macro affordability remains a key issue

Generally stronger Eurocell drivers:

- Continue to benefit from differentiated specifications
- Strong market and competitive position with new build fabricators
- Low cost fabricators leaving market and work being taken by Eurocell fabricators
- Growth of Cavalok cavity closer product (65% share) driving contact with house builders
- Vista increasing market share of doors

ommercial (c.5% Eurocell revenue

Generally mixed market drivers:

- Slow to return post COVID in H2 2020
- Continued hesitancy caused by delays to funding release from government

Generally stronger Eurocell drivers:

- Only brand maintaining a sizable salesforce displacing aluminium with PVC
- Better U-values and 30% cheaper
- More fabricators working in commercial

Despite generally mixed signals and a significant level of uncertainty over how markets will develop in 2021, we have good potential to outperform – capitalising on our strong market positions and clear strategy.

EXTERNAL MARKET DATA

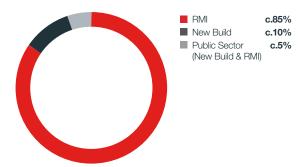


Key to potential impact on demand for Eurocell products:

🕎 Positive 😑 Neutral 🔮 Negative

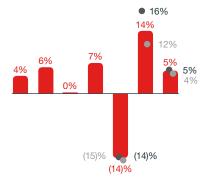
Eurocell Revenue by Market (%)

Private home improvement and, increasingly, new build housing are currently the most important market segments for Eurocell.



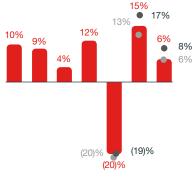
CPA Construction Industry Forecasts (2020-2022)

Total construction output growth



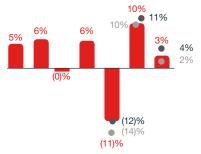
2016 2017 2018 2019 2020F 2021F 2022F

Total housing growth



2016 2017 2018 2019 2020F 2021F 2022F

Private housing RMI growth



2016 2017 2018 2019 2020F 2021F 2022F

Central scenarioUpper scenarioLower scenario